

# **Global OpEx Solutions**

## **3-DAY SEMINAR**

**Course Code: IMST-V02** 

Successful and sustainable continuous improvement systems rely heavily on how systems integrate tools into one management system while transformation of the organization relies on how strategically aligned initiatives are executed. The impetus to the relentless pursuit of operational excellence is provided by strategic metrics. This comprehensive three-day seminar combining integration, transformation, and metrics, will prepare leaders to achieve sustainable enterprise transformation by modeling integrated operational excellence systems, aligning with the goals of the organization, and measuring the system performance using key metrics.

#### **Key Topics**

- ♦ Operations' Integrated Management System
- Strategy (A3, Hoshin) & Deployment (Kanri)
- Value Stream Mapping
- Enterprise Transformation
- Stability Building Blocks & Product Development
- ◇ People Engagement & Culture Change
- Fundamental, Strategic, & Analytical Metrics
- ♦ Balanced Metrics Structure

### **Learning Objectives**

- Avoiding pitfalls in operations transformation
- Designing well-connected operations systems
- Strategizing deployment (A3 & Hoshin Kanri)
- Leading continuous improvement initiatives
- ♦ Winning big & sustaining
- Stabilizing execution of products & programs
- Developing the operational excellence strategy
- Balancing & aligning the metrics system
- Using right metrics to drive action

#### Who should attend?

Corporate Executives
Plant Managers & Business Unit Leaders
Continuous Improvement Leaders & Directors
Program Mgt. Directors & Project Managers (24 PDUs)
Product Engineering Directors

| Open Enrollment Fees           |                    |
|--------------------------------|--------------------|
| \$2095 COC Members             | ******             |
| \$2245 AME/ASQ/IIE/PMI Members | \$2395 Non-members |

### <u>Instructors</u>



Martin Nazareth PMP, MSIE, President — OpEx Solutions, has led strategic deployment of operational excellence at over 100 plants globally across several industries in Lean, TPM, FMEA/PCP and Error Proofing. He held senior level positions at Alcoa, Delphi and EDS, served as a board member of AME's SW Region and is a director of IIE's Lean Division and Industry Advisory Board.

**Warren Gary Johnson, Jr., Principal Consultant — OpEx Solutions,** is a mechanical engineer and a Certified Maintenance and Reliability Professional. His main areas of expertise are maximizing asset utilization, reliability, asset tracking, cost reduction and planning and scheduling. He developed a system for real-time asset utilization monitoring for Alcoa where he worked for 34 years in various capacities.





**Ken McClymonds PE, Principal Consultant — OpEx Solutions** is a registered Professional Industrial Engineer and Six Sigma Master Black Belt with over 40 years of professional experience and 19 years at VP level, leading process improvement systems resulting in significant and sustainable bottom line results. Ken is a Senior Member of IIE, and a director of the Institute for High Performance Planning.

John P. Gay, Master Black Belt, Principal Consultant — OpEx Solutions, has been Supervising Master Black Belt and Global Best Practices Leader for Focused Improvement for DuPont, delivering over \$1M per person every year in hard, validated savings. He also led 14 engineers and chemists as Technical Superintendent for the LaPorte, Texas Dupont plant, ensuring compliance with new environmental permit standards including effluent water quality. John is an APICS Certified Supply Chain Professional and a SCORE (Supply Chain Council) Professional.



Cancellation Policy: Enrollment fee less \$100 non-refundable registration charge will be refunded up to one week before the event. Substitutions may be made any time prior to the start of the training. In the event of cancelation by OpEx Solutions, Inc. (OSI) for any reason (probability very low), the enrollment fee will be refunded; however, OSI is not responsible for incidental costs incurred by registrants.

